ESICM General Assembly  
Tuesday 25th October 2022 – 18:30-20:00  
LIVES 2022 - Palais des Congrès, Paris

Present:  
Maurizio Cecconi (President), Elie Azoulay (President-elect), Jozef Keseicoglu (Past President), Antoine Vieillard-Baron (Secretary), Ricard Ferrer Roca (Treasurer), Jean-Louis Teboul (Congress Committee Chair), Frantisek Duska (Education & Training Committee Chair), Marlies Ostermann (Research Committee Chair), Adrian Wong (Social Media & Digital Content Committee Chair), Stefan Schaller (NEXT Committee Chair), Johannes Mellinghoff (NB&HP Committee Chair), Nicole Juffermans (ICMx Editor-in-Chief), Giuseppe Citerio (ICM Editor-in-Chief), Joel Alexandre (ESICM CEO)


1. Welcome & Introduction  

The President welcomed all attending the General Assembly and thanked the ESICM office staff for their work over the past twelve months.

The minutes of the General Assembly meeting held virtually on 5 October 2021 were approved and adopted as a fair copy.

2. ESICM Activities – Update by the President  

The President gave an overview of what ESICM has achieved in the last 12 months.

**Membership:** MC was very happy to announce that the ESICM membership is still growing despite the challenges pandemic and reaches now 10,000 members. The core membership is still in Europe, but the membership outside Europe is also expanding.

**Education:** ESICM has increased its educational offer. Masterclasses are organised almost every month, different pathways have been carried on throughout the year, in addition to the various face-to-face workshops.

Also, no matter where members are in their training pathway, they can find an ESICM training programme tailored to their needs, from the basic and ICU newcomer level to a high expert level.

Launched at LIVES 2022, Intensive Care Fundamentals, the new course is designed for newcomers to ICU, which includes a train-the-trainers course so that trainers will be able to deliver the IC fundamentals course at their workplace.

**Airspace:** Antimicrobial Stewardship Practical Guidance Webapp was created and developed by ESICM, thanks to an unrestricted grant from MSD. The web app which aims to help clinicians to treat severe infections is now available for ESICM members.

**Research:** ESICM has been able to maintain investment in research with 250,000 euros in awards in 2022.
**ESICM Guidelines:** Thanks to the Methodology Group, ESICM has now started publishing Guidelines: ARDS and Antibiotic Stewardship in 2022 and Fluid therapy in early 2023.

**Journals:** The ICM journal, under the leadership of G Citerio, got an Impact Factor of 41.787, the biggest one never reached. As of 1 January 2023, ESICM will be the sole owner of ICM. ESPNIC accepted to give back their shares to found their own journal, ICM Paediatric and Neonatal. The ICMx journal, led by N Juffermans, will have an impact factor in 2023.

**Communication:** Although ESICM has resumed their face-to-face events, its daily presence online is essential. The webinars are still popular, gathering thousands of viewers. The number of followers on social media is still growing and ESICM is now on Instagram.

**EPIC IG - European Parliament Intensive Care Interest Group**

It is a non-official grouping of MEPs from key Member States and key committees who are interested in the topic of Intensive Care Medicine in Europe and are ready to discuss the issues and push for influence and policy initiatives at the European level. They are ready to defend the interests of the patients, families and healthcare workers and ESICM has been asked to play the advocate for the ICM community.

MC concluded his presentation by thanking all those involved in the ICM, from ordinary members to elected officers, from EC members to ESICM staff, for their commitment and support throughout his mandate.

### 3. Report from the Secretary

**The Secretary shared some general information about the ESICM membership with the audience.**

Membership is growing steadily, with 70% from Europe and 30% from other parts of the world, reaching together 10,000 members. One of the objectives of the Diversity & Inclusiveness Monitoring Group is to boost the country’s diversity together with the Global IC Group. Different tables illustrating the evolution of the membership are displayed and in particular the country distribution of the low- and middle-income countries highlighting that they represent 12% of the ESICM membership. Also, based on an analysis of the loyalty of the members, only a few countries could retain more than 50% of their members over the last 5 years. Some actions have been done to improve the retention of the members: Creation of a standard dashboard where the National Representatives can find their country status in real-time. Also, in November, at the beginning of the renewal campaign, the members in training will be emailed to encourage them to renew their membership or to ask the reason for their non-renewal.

The analysis of the age profile allows us to conclude that ESICM is a young society, with the majority of its members being between 35 and 54 years old. Furthermore, the gender distribution is slowly but surely moving towards balance, showing that almost 50% of the members younger than 44 years old are women.

The membership benefits aim to cover professional and personal developments as well as offer resources for clinical practice and substantial discounts.

**Elections:** 68 candidates (26 females and 42 males) applied for the various open positions. 45 (17 females and 28 males) were elected. Overall, the ESICM committees are well gender-balanced, with a weak point in the Congress Committee.

Among the big number of newly elected officers, the Executive Committee is welcoming the new President-elect, Jan De Waele from Belgium. The next Secretary, Treasurer, Congress and Research Committee Chairs are respectively Giacomo Grasselli (IT), Maria Theodorakopoulou (GR), Salvatore Maggiore (IT) and Ignacio Martin-Loeches (IE) and they will all start their mandate at the General Assembly in Milan on 24 October 2023.

As of 25 October 2022, the Executive Committee will consist of the following persons:

- Elie Azoulay (French, France), President
- Jan De Waele (Belgian, Belgium), President-elect
- Maurizio Cecconi (Italian, Italy), Past President
- Antoine Vieillard-Baron (French, France), Secretary
- Ricard Ferrer Roca (Spanish, Spain), Treasurer
- Jean-Louis Teboul (French, France) Congress Committee
- Lennie Derde (Dutch, The Netherlands), Education & Training Committee
- Laura Galarza (Spanish, Spain), NEXT Committee
Katia Donadello (Italian, Italy), Social Media & Digital Content Committee
Marlies Ostermann, (German, United Kingdom), Research Committee
Katerina Iliopoulou (Greek, United Kingdom), N&AHP Committee
Giuseppe Citerio (Italian, Italy), ICM Editor-in-Chief
Nicole Juffermans (Dutch, The Netherlands) ICMx Editor-in-Chief
Joel Alexandre (French, France), Chief Executive Officer

Three new countries have reached 25 paying members in 2022 and can therefore have a representative on the ESICM Council: Bosnia & Herzegovina (P Kovacevic), Croatia (Z Gavranovic) and Estonia (HE Ehrlich). The other newly elected National Representatives are P Schellongowski (Austria), J Maca (Czechia), L Russell (Denmark), J Hästbacka (Finland), B McNicholas (Ireland), N Gritters-van den Oever (The Netherlands), W Szczeklik (Poland), R Ungureanu (Romania), A Kuzovlev (Russia), M Lipcsey (Sweden), M Keller (Switzerland) and G Huti (Albania, representing the EU countries of less 25 members). P Bauer has been elected to represent the North American Region.

The Section Chairs-elect are the following: J Prowle (AKI), A De Jong (APM), L Piquilloud (ARF), M Chew (CD), P Elbers (DS), A van Zanten (FREM), S Leaver (HSRO), H Bracht (INF), M Leone (SIS) and G Perchiazzi (TransBio).

The Education and Training Sub-Committees have new Chairs-elect: D Koulenti (CTC), A Le Roy (CoBa-Faculty), M Balik (EDEC Curriculum) and S Busani (ELC).

AVB is also welcoming the new members-elect of the NEXT: A Zaher, AM Ioan, D Perez Torres, E Sancho Ferrando, E Rodriguez-Ruiz, I Lakbar, L Carenzo, M Zawadka and O Hunsicker; and of the N&AHP Committee: K Kydonaki.

The Sections and Sub-Committees Chairs-elect are reminded that their term of office will start at the General Assembly in 2023.

Society Medal and Honorary Members: This year, the Society Medal goes to Jozef Kesecioglu. ESICM is also offering Honorary Membership to Jordi Mancebo Cortes, Arthur Kwizera, Carol Hodgson and Lui Forni.

ESICM President’s Mention with Gratitude: This special award was introduced to recognise the enormous amount of work I De La Mata (Principal Advisor for Health and Crisis Management at the European Commission) and J Diaz (Team Lead at WHO) have done to support ESICM in its fight against COVID-19 and R Beale (UK) for his work and leadership in the Surviving Sepsis Campaign.

Diversity & Inclusiveness Monitoring Group: At the first meeting of the group, it was decided to conduct a survey led by NEXT to identify and understand the barriers to women’s leadership. Another action would be a joint project with FEMMIR (Femmes Médecins en Médecine Intensive Réanimation, group within SRLF) and NEXT, entitled “The impact of a working group on gender imbalance between French, Spanish and European ICM-society organisations”.

4. Report from the Treasurer

The Treasurer went through the budget of the different departments. The general message is that ESICM is sustainable and the origin of the income and how the money is spent per department are explained.

Events (incl. Annual Congresses, LIVES Forums, Euro-Asia Conferences and other Scientific Events): At the close of the accounts for 2021, the annual congress brought in 390 K€, which represents a greater profit than could have been expected due to the pandemic. The forecast for 2022 is less optimistic as the expenses for the annual congress are doubled because of the hybrid format of the event, but also because of the investment in the educational offer. A decrease in the space sold in the exhibition was compensated by bigger support from the industry for the symposium and simulation stations. However, the smaller events and webinars bring some benefices which could make a positive balance at the end of the year.

Research: In 2021, the investments in Research were the same as the previous year. The budget for 2022 is comparable to the ones of the previous years, with extra investment in the awards.

Education: The year 2021 ended with a profit that quadrupled compared to the previous year, due to the expansion of the education offer and the move of exams to the online format. The forecast for 2022 announces an important profit which places the education department as the main source of income for ESICM.
**Journals**: The pandemic had a positive impact on the ICM journal revenue in 2021. More publications, more citations and more subscriptions brought 500 K€. In 2022, the enthusiasm is still there but may be moderated by a less positive balance.

**Administrative affairs**: In 2021, membership income was lower than the previous year due to the promotional campaigns and the free registration of C19_Space trainers and trainees. The overheads have also increased since the hiring of new staff members. In 2022, the increase in membership is reflected in the income from the members and the increase in the energy costs impacts the budget, but in the end, ESICM is sustainable.

The Treasurer concluded that the balance sheet for the year 2021 is positive, +27K€ and the forecast for 2022 should be close to zero despite an expected negative budget.

**Portfolio**: The portfolio is in a good shape and the money was invested in shares in the bank to have enough reserve to afford two or three years with very low incomes.

The General Assembly approved the 2021 Budget, which is now closed and the Treasurer and the members of the Executive Committee were relieved of their financial responsibility for the 2021 fiscal year.

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**5. Report from the Congress Committee**

The Chair of the Congress Committee presented some facts and figures about the different events of 2022.

**LIVES 2022**: JLT started by thanking the members of the Congress Committee for their investment in the congress, as well as the various sponsors for their support. The congress gathered 490 speakers and almost 5,000 attendees. 1045 abstracts were submitted from 56 countries and 940 were accepted and dispatched in 5 oral and 935 poster presentations. The particularity of the congress in Paris is that it has two main components: The face-to-face programme and the online programme. In total, it represents 82 thematic sessions, 40 interactive debates, specific sessions for NEXT and N&AH, a Tech forum, poster sessions, research dedicated sessions, a Hot Topic session and a large educational programme (7 pre-congress courses and different workshops, hands-on and courses at the same time as the congress). 12 channels are used for the online components, the live streaming of a selection of sessions, the TV studio broadcast and the VOD offer. The entire programme is available on the dedicated congress app.

JLT evoked the ESICM events that will take place in 2023: Euro Africa in Cairo on 9-13 February jointly organised with the Egyptian Society of Critical Care and Emergency Medicine, Euro-Asia in Mumbai on 8-11 June in conjunction with the Indian Society of Critical Care Medicine, LIVES Forum in Utrecht on 22-24 June in collaboration with the Dutch Society of Intensive Care Medicine and LIVES 2023 in Milan on 21-25 October.

D De Backer enquired about the sustainability of the annual congress as the revenue has decreased, the exhibition area has been reduced to compare with LIVES 2018 also in Paris, and the number of invited speakers has increased. JL Teboul answered that the number of invited speakers includes speakers for the VOD offer for which all the costs were not covered. Also, the success of a congress depends on the number of attendees which is difficult to estimate, and companies have been reluctant to commit to coming this year, and whose participation may be better next year. M Ceccconi added that the trend of a decrease in the congress income was already a reality before the pandemic which forced ESICM to sustain its activities differently. This is the reason for the massive investment in the infrastructure and delivery of education, and he encouraged the next leadership to maintain the live event in a way of not lose money.

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**6. Report from the Research Committee**

The Chair of the Research Committee updated the audience about the research activities.

She began her presentation by paying tribute to Sophie Hamada, the Trauma Section representative on the Research Committee, who tragically passed away this summer.

**Committee**: MO noted that nine members will start their mandate in the Research Committee on 25 October and reminded that the new Section Chairs will have to nominate the Section Representative on the Research Committee for two years.
Awards: Out of the 145 projects, 93 were invited to submit a full application. 142 external assessors reviewed the projects and 13 awards were allocated for a total budget of EUR 275,000. The award recipients are the following:

- **Fundamental Research Award (EUR 20,000):** Jan Gunst, Belgium
- **Translational Research Award (EUR 20,000):** Giuseppe Ristagno, Italy
- **Multidisciplinary Care Award (EUR 20,000):** Margo van Mol, The Netherlands
- **Basic Science Research Award (EUR 20,000):** Lars Larsson, Sweden
- **Clinical Research Award (EUR 20,000):** Johannes Gratz, Austria
- **Young Investigator Award (EUR 20,000):** Thilo von Groote, Germany
- **Established Investigator Award (EUR 20,000):** Brendon Scicluna, Malta
- **Levi-Montalcini for Biomedical Sciences Award (EUR 20,000):** Naomi Boyer, UK
- **Family Partnership Award (EUR 20,000):** Zahra Rahmaty, Switzerland
- **Global ICU Award (EUR 20,000):** Atul Phillips, India
- **Next Start-up Grant (EUR 50,000):** Simone Gattarello, Germany
- **Prof B Lachmann Award (EUR 5,000):** Sanoj Soni, UK
- **Fisher & Paykel Healthcare SAS Award on Physiology-based Management of Respiratory Failure (EUR 20,000):** Luca Salvatore Menga, Italy

Two Nutrition Learning Pathway Research Awards were presented to Claire Dupuis, France and Sandra Emily Stoll, Germany.

**ESICM Studies & Surveys Update:** 64,699 patients were included in ESICM studies since 2013. The Cobalidation project and the first COVID-UNITE paper have been published. The Wean-Safe and Eurobact 2 papers are submitted for publication. TRAIN and the second edition of COVID-UNITE are nearing completion. ICU-Conservative O2, VitDalize and SANDMAN are still recruiting patients. 8 surveys are ongoing and 4 projects were endorsed since LIVES 2021.

**Guidelines:** Thanks to the input of the Methodology Group led by D Poole, the guidelines group is closely monitoring the workflow of the different ongoing ESICM guidelines: 2 guidelines published, 2 guidelines completed and 8 in progress.

In parallel, ESICM commissioned R Ferrer to lead a consensus statement on “What is Intensive Care” and a position paper on the Standardization of haemodynamic data reporting in haemodynamic studies is in the pipeline.

**Research e-Masterclass programme:** Because it is important to train young colleagues to research, a Research e-Masterclass programme has been developed with the collaboration of the Education & Training Committee. It consists of pre-masterclass learning, mixed media of written, video/audio and MCQs.

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**7. Report from the Education and Training Committee**

The Chair of the Education & Training Committee reported on the various activities achieved by the ETC Sub-Committees over the last 12 months.

**e-Learning Sub-Committee:** The ESICM Academy is offering access to 97 Academy Critical care Education (ACE) courses, out of which 24 are new and 87 have been updated in 2022. They represent not only a resource for individual e-learning but also a supporting tool for masterclasses and face-to-face teaching. The ESICM Academy exposed over 17,000 users to education in 2022 thanks to the expansion of the offer.

**Intensive Care Fundamentals:** A new course designed for starters in ICU, which has two components: an ICF book and a 2-day course with skill stations, SIM and interactive case-based workshops. The course is aimed at trainees based in Europe and uses the most modern model of heuristic learning.

**Clinical Training Sub-Committee:** The large education offer was not possible without the collaboration with other societies, like WHO, Euro-ELSO or the London School of Economics.

**CoBaTrICE:** To provide high-quality education, it is necessary to be driven by a framework describing the competencies and an alignment between the activities. Therefore, the CoBa Faculty has reviewed and updated CoBaTrICE of which the updated version has been recently published.
EDIC Examinations: The sub-committee has succeeded in setting up two robust online exams, which are not without their problems in terms of the number of candidates, which are on the way to being resolved. F Duska expressed his heartfelt thanks to the examiners who volunteered to conduct the examinations in their free time.

EDEC Curriculum: The Sub-Committee is now well established and based on the experience acquired by the EDIC Sub-Committee, the robustness and reproducibility of the EDIC exams will be applied to the EDEC ones. The EDEC Sub-Committee looks also after education in advanced echocardiography.

With the expansion of the education offer, ETC managed to cover all the areas of development of an intensivist, from the newcomer with the IC Fundamentals course to the specialist level with advanced levels 2 and 3 courses, by going through intended learning outcomes defined by CoBaTriCE (level 1) and their assessments (EDIC).

F Duska ended his presentation by thanking all Committee Members and their leaders for their tremendous work and their commitment to delivering an outstanding educational programme and wished all the best to his successor, Lennie Derde.

8. Report from the Social Media and Digital Content Committee

The Chair of the Social Media & Digital Content Committee made a summary of everything that has happened since the beginning of his mandate which coincided with the start of the outbreak. Fortunately, it has forced a change in the way we communicate with colleagues around the world.

It started with the first COVID-19 marathon in March 2020, followed by a long series of webinars and the transformation of the educational programme into online courses and exams as it was no longer possible to meet. All these elements allowed more than one million people to watch the educational content and listen to the messages ESICM wanted to share as a society.

Webinars: The 10 most viewed webinars are presented. Because immediate feedback is not tangible, it is difficult to measure the real impact of online education, but it can reach many more people than a lecture hall can. A Wong emphasised how big the reach of social media can be, almost double the ESICM membership.

A Wong believes that social networks are a tool to reach colleagues, wherever they are and whenever they want, to deliver learning and information to make them better health professionals. The pandemic plays the role of an accelerator and with the support of the leadership and the input of many colleagues, the social media content is still growing and improving and the number of followers ever increasing is proof of a success story.

Website traffic: The ESICM website became a focal point for whom is looking for intensive care medicine. The traffic is working in progress but it hits millions of page views in 2022.

Podcasts: Started in March 2021, 44 podcasts were delivered so far with 20k downloads and 16k unique listeners on the web player, thanks to the precious contribution of members of the society and in particular the NEXT Committee.

As closing remarks, A Wong would like to thank all the SoMe Team members, including the staff members, for their efforts to maintain a high-quality almost daily presence on social media and wish good luck to his successor, Katia Donadello.

9. Report from the NEXT Committee

The Chair of the NEXT Committee presented the different activities in which NEXT has been deeply involved in the last 12 months.

The NEXT membership (members < 38 years old) continues to grow and the gender distribution is close to parity. The 5 most represented countries are India (#379), Portugal (#239), Italy (#212), the UK (#211) and Italy (#160).

NEXT Mentoring programme: Led by S De Rosa, two mentoring programmes are run in parallel. The first 2-yr programme launched in 2020 is reaching an end and its assessment is ongoing.
The second programme has been launched at LIVES 2022 with 10 selected mentees who were paired with 10 mentors. They will meet in person at the annual congresses and regular virtual meetings will be organised in between. S De Rosa has also planned to publish a general statement about the mentorship programme based on a continuous evaluation of the data.

Guidelines & Research: S Schaller thanked the ESICM leadership for allowing NEXT to actively participate in all the guidelines task forces. The NEXT members complying with the entry criteria were selected through an open call among the European young members.

Implicit bias test study: A test on implicit bias was performed at LIVES 2019, but the tested persons were only congress participants and the NEXT Committee will re-conduct the test this year by sending out a link to all ESICM members in order to enlarge the surveyed panel.

Fellowships and Pathways: ESICM allocated the necessary budget to the organisation of fellowships so that young doctors could visit centres of excellence and learn a lot on a specific topic, in this case, ARDS. Pathways on AKI and Nutrition pathways were also accessible to all members while the haemodynamic was dedicated to NEXT only.

Clinical Case Challenge & Book: The NEXT Committee set up a challenge of interesting clinical cases. The two best cases were presented in the NEXT lounge. The cases will be published in a book of the ICM series “Lessons from the ICU”.

Regulation for open calls: Criteria for open calls were defined to select NEXT members for ESICM Guidelines and Steering Committees of ESICM endorse research projects:

- Field of research to be aligned with guidelines or study subject
- Original publication in the field
- Member not already nominated in another project
- Motivation letter
- Activity in the Society
- Research experience in general

NEXT also works closely with the education department in the various VRE projects, with the ESICM secretary in the survey to identify barriers to women’s leadership, and with the congress committee in developing the congress programme.

S Schaller welcomed the newly elected NEXT Committee members, L Carenzo (IT), E Sancho (ES), O Hunsicker (DE), M Zawadka (PL) and AM Ioan (ES), and offered his congratulations to the re-elected members, E Rodriguez-Ruiz (ES), A Zaher (UK), I Lakbar (FR) and D Pérez Torres (ES).

S Schaller concluded by thanking especially the President, M Cecconi, for making possible the participation of NEXT in all ESICM activities, the Executive Committee members for their continuous support to NEXT and the NEXT Committee members without whom the realisation of all these projects would not have been possible.

10. Report from the N&AHP Committee

The Chair of the Nurses & Allied Healthcare Professionals Committee updated the listeners about the N&AHP activities.

N&AHP membership is growing which was encouraged by promotional campaigns. The majority of N&AHP members are from the UK, The Netherlands, Switzerland, Germany and the USA. Concerning diversity, the N&AHP membership is predominantly female, the age is shifting to younger members over the last three years and many disciplines apart from nursing are represented, like physiotherapy, pharmacy, dietician, occupational therapy, etc.

Congress: N&AHP contributed to LIVES 2022 with 32 speakers, 22 sessions, 7 thematic sessions, 5 VOD, 2 workshops, 2 debates, abstracts awards and 5 poster sessions. Also, 369 N&AHPs registered to the congress of which the majority was not an ESICM member.

Research: J Mellinghoff reminded the attendees that DecubICUs, an international one-day point prevalence study led by S Blot and S Labeau, collected data from more than 13,000 patients from 1,117 ICUs in 90 countries and was published in ICM in October 2020. Another project led by J Latour, INACTIC, was published...
during the pandemic time as well. N&AHP is also proud of its two awardees who won a Research Award in 2022.

Education: The past learning programmes are still available on the dedicated webpage (https://www.esicm.org/the-esicm/nahp/). The N&AHP representation as faculty in some masterclasses (End-of-Life, RRT in ICU, ECMO) has boosted nursing participation. N&AHP organised their Marathon and through the C19_Space training programme, 1470 trainers and 9098 trainee nurses were enrolled.

N&AHP was also actively participating in the Nutrition, Research and RRT learning pathways and contributed to the ALIVE Funds courses with the Nursing pearls and pointers series.

From the education survey conducted in 2021, the cost of ESICM educational activities was identified as a barrier for nurses and allied professionals.

The key challenges for the coming years are to understand why people do not participate in Society’s activities and the reasons for a declining quantity of abstract submissions.

J Mellinghoff thanked the N&AHP Committee members for their support over the last three years.

11. Report from the Editors-in-Chief

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<th>ICM Journal</th>
<th>NJ &amp; GC</th>
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<tr>
<td>The Editor-in-Chief of the ICM Journal reported on the ICM Editorial Board’s achievements over the last 12 months.</td>
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<td>The KPIs of the ICM journal can be summed up by</td>
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<tr>
<td>• High Impact Factor: 41.782</td>
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<td>• Time to first decision: 7.7 days</td>
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<td>• Time to publication: 16.5 days</td>
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<td>A special issue on “Machines that save lives” has been released at LIVES 2022.</td>
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<td>ICM journal also has 500 authors publishing every year, 4000 reviewers involved every year, 10 million downloads in 2022 and 50,000 followers on Twitter.</td>
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<td>New series, such as My Green ICU, Global Intensive Care or Lasting Legacy, are launched from 2022 to 2024.</td>
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<td>A focus was given to improving visibility on social media, namely with graphic abstracts and this will continue in the coming years.</td>
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<td>The Board is preparing the succession of G Citerio and is working on a transition period to maintain a stable structure and the IF on a high level.</td>
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| ICM Experimental Journal | |
| The Editor-in-Chief of the ICMx Journal announced that the ICMx journal will receive its first impact factor in 2023. This achievement represents a major step for a journal and its sustainability. This was only possible because of the contribution of the submitters of good-quality papers and the readers. The other major player in this achievement is the Executive Committee and in particular the President, M Cecconi, for having contributed to the visibility of the journal, and the President-elect, E Azoulay, for sharing his experience. | |
| N Juffermans reminded the audience that the scope of the journal is broadened. Not only topics related to laboratory work are covered but also translational topics are published, like in silico modelling, AI, ICU phenotypes, biomarkers, animal models or in vitro studies. | |
| The President-elect concluded by thanking Mr Cecconi for leaving a very strong Society in many respects. ESICM has 10,000 members, living in a safe environment, pursuing the same ambitions and sharing the same goals. This is what drives us to do this job and to contribute to the well-being of society on top of other commitments and voluntarily. The ESICM office, driven by J Alexandre, is empowered and is very supportive of the Executive Committee’s decisions. | |
E Azoulay is looking forward to working with the new President-elect, J De Waele. He also expressed five hopes:

1. To go along with the next generation
2. To make all new educational features sustainable
3. To change everyone’s mind about diversity and to put all means to move in the right direction
4. To meet the expectations of the research, including the sustainability of ICM and the growth of ICMx as no other scientific society dealing with ICM could do it.
5. To reinforce the partnership with patients, families, healthcare providers and members

E Azoulay repeated his thanks to M Cecconi for his commitment to ESICM, his devotion and his involvement in the activities of the Society.

There being no further business, the meeting closed at 19:40. The President thanked all those present for attending and hoped to see many of them next year in Milan.